# STRATEGIC PLAN 2021-2027 - ON A PAGE

Purpose: Aspire, in conjunction with the Mukuru community, to establish and operate holistic and sustainable education, health and empowerment programs to address the basic needs of the most vulnerable groups in the community.

#### We value

★ Integrity

- Commitment
- Upholding Human Dignity \* Professionalism

#### State of MPC in 2021

- 152 staff headcount
- 30% staff turnover
- 2 regrettable departures
- 0 reported safety incidences
- 85M Ksh annual budget
- 79M Ksh annual funding
- 706 primary pupils exam completion
- 12 Secondary student's university entrance
- 280 p.a. Sponsored secondary students
- 98% completion of job ready programs
- 89 primary students with disability
- 13 skill students with disability
- 1,425 street kids rehabilitated (since 1985)
- 6 impactful environment projects completed

Vision: An empowered Mukuru Community living a more self-sustainable and dignified life.

### **Top Urgency Drivers**

- 1. Resolution on the legal entity of the program for succession planning and future sustainability.
- 2. Management of human capital and corporate governance for future sustainability
- 3. Ongoing demand to support and protect Mukuru marginalised .

### **Our Strategic Goals**

- 1. Strengthen and build good corporate governance systems to monitor performance, risk, stakeholder engagement and delivery of purpose.
- 2. Strengthen and enhance the capacity and capability of human capital to increase quality and access of services.
- 3. Review and improve financial sustainability outcomes and accountability for income generation and impactful spending.
- 4. Collaborate with key stakeholders to provide accessible, affordable and high standards of Healthcare services to the MPC.
- 5. Develop stronger and broader collaborations and partnerships to advocate and leverage educational service outcomes especially for girls.
- 6. Review and update programs and infrastructure to maintain relevant, meaningful and efficient capacity building outcomes.
- 7. Strengthen and enhance environmental outcomes for maximum impact.
- 8. Evolve MPC systems and technology innovation to drive efficiency and people engagement.

## State of MPC in 2027

- ↑ 175 staff headcount
- $\Psi$  15% staff turnover
- $\psi$  regrettable departures
- $\checkmark$  reported safety incidences
- ↑ 5-10% 90M Ksh annual budget
- ↑ 15% Funding and grants
- $\uparrow$  sponsored secondary students

 $\boldsymbol{\uparrow}$  number year 7 students eligible for secondary school

 $\boldsymbol{\uparrow}$  number secondary students eligible for university

- $\uparrow$  200 students with disability
- ↑ 50 skill students with disability
- $\rightarrow$  55 street children successfully rehabilitated per annum
- $\boldsymbol{\uparrow}$  impactful environmental projects completed

